

Critique by Major Hensel after state control center activation:

The primary purpose of the control center is to provide an over-all picture of what is taking place in the area attacked and, secondly, to provide aid to those counties which have exhausted all capabilities, upon receipt of calls from counties.

This control center (no matter how well organized and staffed) --- if dispatch centers are not equipped to receive calls and act on them, it is of no avail for you to call them. Can assume such dispatch centers will receive messages and can act upon same without delay. *How will utility dispatch be made, from state utility to County Control or directly to utility head who will notify local & county control.*
WERS and state police radio: I sincerely believe it is not well to place too much reliance on either of radios since are not ultra high short wave. If these radios are valuable and the army needs them, the army will take them over and will necessitate WERS or Pacific Tel and Tel arrangements.

If Salem is not on red and Portland is, how are you going to get your notification if telephones fail? *(check)*

You should have a catalogue of all property and personnel of counties by departments and committees for those of you to whom the information is pertinent so you can figure out mutual aid. Water supply protection division --- good. The rest of you, I don't know. *yes.*

Should have catalogue of state reserve and available equipment in hands of private ownership and not in use by counties. Such a catalogue is necessary if you're called upon for aid.

If county calls in for aid what information do they have that they are going to get some help? The telephonist received the call and passes it on, but how does the county commander know he is going to get anything at all? I would suggest having an executive, familiar with the situation and available equipment, answer the phone so he can say, "Yes, we will shoot such and such right down to you", or are you going to call back?

yes
Will only counties put in calls for aid? How about projects like Bonneville Dam? Are you prepared to make a preliminary shift of equipment?

Battle stations for the State Guard? I assume they are alerted and take such previously assigned battle stations for prevention of sabotage, etc, or is it the function of the county to put auxiliary police there? Establish battle stations immediately.

In one of your incidents 99W used for military purposes only. What happens then? Dispatch centers should be notified immediately to that extent?

Good.

Martial law was declared by the Governor. The purpose of that declaration was to allow fire coordinator to shift equipment. If martial law is declared, a lot of people have to know about it. I think that it should be broadcast as much as possible so as much of the general public as practical can know about it. This would include people active during a raid. *why.*

Would suggest using a bell instead of a hammer or gavel for the commander.

Pipe down after this gong sounds!

Celutex partitions between phones modulate voices.

It is wise to have scheduled intelligence reports from county commanders. Otherwise a county might be wiped out and you'd never know.

In the request for pipe from Portland they didn't specify the kind of pipe, etc. Should have found out instead of having to call back. Should have official at phone. (he doesn't like me very well, does he? bb)

When sending units from one neighborhood to another rendezvous points have to be known in advance when units are dispatched. When sending material to Portland must know where to send and let Portland know so can be picked up. Those delivering equipment must know where they are going and to whom they should report, etc.

Police: What traffic must be diverted? What is situation on statutory emergency vehicles?

Each department head should help draw up problems. Your imagination is the limit. Anything can happen.

Would utilities (assistance) come through counties? Doesn't this request come from unit to unit?

Disposition of action taken on each message. Comes in over phone, is read aloud, and I believe decision on what is going to happen can be made right there. Nothing to hurry about. You have time to discuss incidents before taking action on them. Have chiefs involved participate in roundtable discussions. The man at the board can hear and mark it down. The primary purpose of paper work is to put yourself in the clear. These documents may keep your neck out of the noose if someone wants to bring suit.

I lost the continuity when the incident was reported and then ten minutes later Mr. Owen read the answer. Get the answer right now!

Encourage roundtable discussion. Police know reads, McKinney communications, etc. Each can help other one.

Much of the work of the army will depend on what civilians do. The army will need elbow room. Civilians work around and with the army. Cross intelligence.

Already has lead the way in the establishment of control center here on Pacific Coast. Serves a valuable purpose. Serves to knit whole state, as well as states on either side into closer participation.