

**JOINT COMMITTEE ON WAYS AND MEANS**  
**SUBCOMMITTEE ON GENERAL GOVERNMENT**

May 14, 2015  
01:00 PM

Hearing Room H-170

**MEMBERS PRESENT:**      **Sen. Steiner Hayward, Co-Chair**      **Rep. Smith, Co-Chair**  
   **Sen. Johnson**    **Rep. Komp**  
   **Sen. Whitsett**    **Rep. Nathanson**  
   **Rep. Heard**  
   **Rep. Taylor**

**STAFF PRESENT:**                                      **John Borden, Budget Analyst**  
   **Julie Jensen, Committee Assistant**

**EXHIBITS:**    Exhibits from this meeting are available [here](#)

**MEASURES/ISSUES:**                                      **Revenue Management and Collections, Willamette University**  
   **Institute for Modern Government – Informational Meeting**  
   **Revenue Management and Collections, Secretary of State,**  
   **Audits Division – Informational Meeting**

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Recording Log – Recording started 12:50:58 PM

**00:00:01**      [Meeting Called to Order](#)  
**00:00:02**      Co-Chair Smith  
**00:00:09**      EXHIBIT 1: Agenda  
  
**00:00:54**      [Revenue Management and Collections, Willamette University](#)  
   [Institute for Modern Government - Informational Meeting](#)  
**00:01:11**      Catherine Webber, Willamette University Institute for Modern Government  
**00:01:18**      Jon Dufrene, Willamette University Institute for Modern Government  
**00:01:48**      Ms. Webber  
**00:08:33**      EXHIBIT 2: WU IMG Collections Presentation  
**00:08:35**      EXHIBIT 3: WU IMG Collections Team Structure  
**00:08:36**      EXHIBIT 4: WU IMG Fact Sheet  
**00:17:56**      Mr. Dufrene  
**00:18:00**      EXHIBIT 5: WU IMG Debt Collections Conference  
**00:22:23**      Sen. Johnson  
**00:22:38**      Mr. Dufrene  
**00:22:56**      Sen. Johnson  
**00:23:44**      Mr. Dufrene  
**00:24:56**      Rep. Nathanson

00:25:33 Mr. Dufrene  
00:26:20 Rep. Nathanson  
00:26:27 Mr. Dufrene  
00:26:49 Rep. Taylor  
00:27:21 Mr. Dufrene  
00:28:25 Co-Chair Smith  
00:28:32 Mr. Dufrene  
00:36:16 Co-Chair Steiner Hayward  
00:36:46 Mr. Dufrene  
00:37:54 Ms. Webber  
00:38:14 Co-Chair Smith  
00:38:41 Mr. Dufrene  
00:39:16 Ms. Webber  
00:40:04 Mr. Dufrene  
00:40:22 Co-Chair Smith  
00:41:06 Mr. Dufrene  
00:41:23 Ms. Webber  
00:41:40 Sen. Whitsett  
00:42:18 Mr. Dufrene  
00:43:08 Co-Chair Steiner Hayward  
00:44:00 Ms. Webber  
00:44:20 Mr. Dufrene  
00:45:04 Sen. Johnson  
00:45:42 Ms. Webber  
00:46:12 Sen. Johnson  
00:46:50 Ms. Webber  
00:47:03 Mr. Dufrene  
00:48:19 Co-Chair Steiner Hayward  
00:48:30 Mr. Dufrene  
00:50:45 Rep. Nathanson  
00:50:51 Mr. Dufrene  
00:51:32 Ms. Webber  
00:51:58 Rep. Nathanson  
00:52:06 Mr. Dufrene  
00:52:59 Ms. Webber  
00:53:22 Co-Chair Smith  
00:53:32 Sen. Johnson  
00:55:20 Ms. Webber  
00:55:40 Sen. Johnson  
00:56:12 Ms. Webber  
00:56:27 Sen. Whitsett  
00:56:54 Sen. Johnson  
00:57:11 Ms. Webber  
00:57:20 Co-Chair Smith

**00:57:49**      **Revenue Management and Collections, Secretary of State, Audits**  
**Division - Informational Meeting**

**00:57:59**      EXHIBIT 6: SOS Collections Presentation

**00:57:56**      Gary Blackmer, Secretary of State

**01:00:30**      Sen. Whitsett

**01:00:55**      Mr. Blackmer

**01:01:09**      Co-Chair Steiner Hayward

**01:01:38**      Mr. Blackmer

**01:02:23**      Co-Chair Steiner Hayward

**01:03:06**      Mr. Blackmer

**01:03:30**      Co-Chair Smith

**01:03:38**      Sen. Johnson

**01:04:14**      Mr. Blackmer

**01:04:42**      Sen. Johnson

**01:05:02**      Co-Chair Steiner Hayward

**01:05:20**      Mr. Blackmer

**01:05:55**      Sen. Johnson

**01:06:02**      Mr. Blackmer

**01:06:37**      Jamie Ralls, Secretary of State

**01:07:11**      Sen. Johnson

**01:07:26**      Ms. Ralls

**01:09:52**      Co-Chair Steiner Hayward

**01:10:09**      Ms. Ralls

**01:10:33**      Co-Chair Steiner Hayward

**01:10:41**      Ms. Ralls

**01:10:52**      Co-Chair Smith

**01:11:05**      Ms. Ralls

**01:11:20**      Sen. Johnson

**01:12:08**      Mr. Blackmer

**01:12:27**      Sen. Johnson

**01:12:33**      Ms. Ralls

**01:13:38**      Sen. Johnson

**01:13:43**      Ms. Ralls

**01:14:49**      Rep. Nathanson

**01:15:05**      Ms. Ralls

**01:15:54**      Co-Chair Steiner Hayward

**01:16:30**      Ms. Ralls

**01:17:18**      Sen. Johnson

**01:17:24**      Ms. Ralls

**01:17:30**      Sen. Johnson

**01:17:43**      Ms. Ralls

**01:18:41**      Sen. Johnson

**01:19:25**      Ms. Ralls

**01:19:46**      Rep. Nathanson

**01:20:12**      Ms. Ralls

**01:20:21**      Rep. Nathanson

**01:20:56** Co-Chair Smith  
**01:21:47** Rep. Taylor  
**01:22:18** Sen. Whitsett  
**01:22:45** Co-Chair Smith  
**01:22:59** Sen. Johnson  
**01:23:19** Co-Chair Smith  
**01:23:35** Rep. Nathanson  
**01:23:56** Rep. Taylor  
**01:24:07** Ms. Ralls  
**01:24:34** Co-Chair Steiner Hayward  
**01:25:14** Rep. Taylor  
**01:25:20** Co-Chair Steiner Hayward  
**01:25:35** Sen. Whitsett  
**01:25:52** Mr. Blackmer  
**01:26:10** Sen. Johnson  
**01:26:50** Co-Chair Smith  
**01:27:41** John Borden, Legislative Fiscal Office  
  
**01:27:57** **Meeting Adjourned**