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WILLAMETTE UNIVERSITY

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#574418

ARTICLES OF MERGER

Pursuant to the provisions of Section 65.491 of the Oregon Nonprofit Corporation Act, the undersigned corporation hereby executes and adopts the following Articles of Merger for the purpose of merging (the "**Merger**") Pacific Northwest College of Art, an Oregon nonprofit public benefit corporation ("PNCA"), with and into Willamette University, an Oregon nonprofit public benefit corporation ("**Willamette**"):

1. The parties to the Merger are Pacific Northwest College of Art, an Oregon nonprofit public benefit corporation, and Willamette University, an Oregon nonprofit public benefit corporation.
2. Willamette University, an Oregon nonprofit public benefit corporation, will be the surviving entity.
3. The principal place of business of the surviving entity is 900 State St., Salem, Oregon, 97301. An individual with direct knowledge of the operations and business activities of the surviving entity is Daniel Valles, with an address at 900 State St., Salem, Oregon, 97301.
4. The plan of merger is on file at the address of the surviving entity at 900 State St., Salem, Oregon, 97301. Willamette will provide any owner or shareholder of any constituent entity with a copy of the plan of merger upon request and at no cost.
5. Neither PNCA nor Willamette has members and therefore no member approval was required.
6. The plan of merger was duly approved by a sufficient vote of the board of trustees of Willamette and by a sufficient vote of the board of governors of PNCA.
7. The plan of merger has been approved by the Attorney General.
8. The Merger shall be effective at 11:59 pm on June 30, 2021.

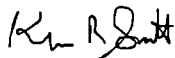
The person to contact about this filing is: Lynne Kavish, (503) 294-9548

[signature page follows]

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I declare as an authorized signer, under penalty of perjury, that this document does not fraudulently conceal, obscure, alter, or otherwise misrepresent the identity of any person including officers, directors, employees, members, managers or agents. This filing has been examined by me and is, to the best of my knowledge and belief, true, correct and complete. Making false statements in this document is against the law and may be penalized by fines, imprisonment, or both.

WILLAMETTE UNIVERSITY



Kevin R. Smith, Chair of the Board of Trustees